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### Northern Collaboration

### SCONUL ACCESS GROUP JUNE 28 2011, MMU



The vision is to change the way that academic libraries and learning support services operate/ conceive their strategic direction using collaboration as a way to challenge and transform services and ways of working:

Shared services

Develop leadership and staff roles

Collaborative framework

Doing more with less or doing differently

Economic and competitive advantage

Enhance the student experience

### Northern Collaboration

- We are:
  - 27 academic libraries in northern England
  - From diverse mission groups
- Building on current collaborations
- In a challenging HE environment
- Envisioning a possible shared future
- Embryonic

# Context

- Future of Higher Education in the UK?
- "25% cuts will be a successful outcome"
- Key political messages
- Shared services
- Working in concert/ across all mission groups
- New types of clusters and co-operations



### Context

- Background 8 HEIs: HEA bid
- Change Academy
  - outcomes
  - early communication and feedback



### Potential deliverables

- Virtual
  - Web site personalised with apps
  - Virtual enquiry services
  - Digitisation
  - E-resources
- Physical
  - Reciprocal borrowing
  - Collaborative storage
- Staff development
- Procurement



### **Potential Benefits**

- Cost savings
- Enhancement of student experience (UG PhD): access, visibility
- Doing more with less
- Competitive advantage for the region
- New business models

### Creating energy and momentum of change

- Champions
- Drivers
- Compelling Story
  - "Your project appeals across all mission groups and is a very healthy model"

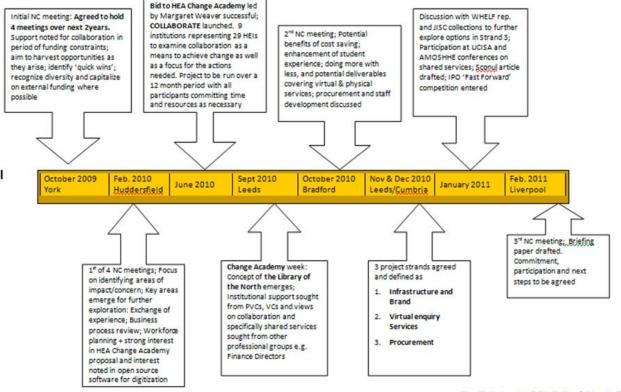
### Feedback from Change Academy

- Act differently and the ideas will come
- Get out of the neutral zone into the new beginning
- Does transformational change sweep everything away that's gone before?
- You have everything you need



### Northern Collaboration

#### **Distance travelled: key milestones**



Alison Mackenzle on behalf of the Northem Collaboration Change Academy team Feb 2011

### Principles of the NC

- Maximising the potential for sharing framework for collaboration
  - Services
  - Resources
  - Space
- Brand: Library of the North
- Governance (July 2011 NC meeting)
- Areas for collaboration drawn up

#### THE UMBRELLA ORGANISATION FOR INNOVATION AND SUPPORT IN UNIVERSITY LIBRARIES ACROSS THE NORTH OF ENGLAND

ATHERN COLLABORAN

#### **Benefits to Library Users**

Access to member librariesMore Resources

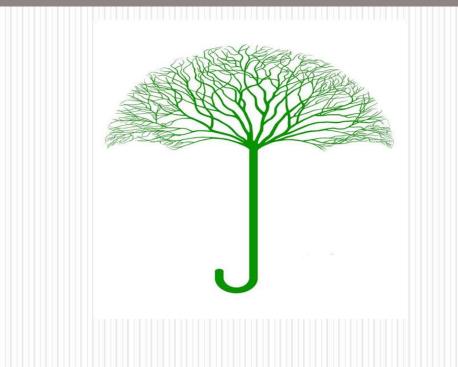
#### Benefits to member libraries

- Shared Services
- Cost reductions
- Shared intelligence and benchmarking
- •Enhanced student offer
- Infrastructure for innovation and funding opportunities

Quick hits •Access agreements •Virtual Enquiry Services •E-Procurement

#### We need: Commitment, Contribution, Sharing, Access

# The Library of the North Project Strand 1: Virtual Enquiry Services



### Purpose

- To define and develop an model for virtual enquiry services (VES) which can be shared across the Library of the North
- VES: services offered by phone, email or the web
- Initial focus: Phase 1 (of a possible 3)

### Potential phases

- Phase 1
  - Feasibility study, data collection, investigation of potential savings
- Phase 2 (subject to successful phase 1)
  - Create service catalogue, agree processes and procedures, staff roles, produce business plan
- Phase 3 (subject to viable business plan)
  - Pilot

# Benefits

- Delivery of savings at institutional level
- Maintenance or improvement of virtual helpdesk services provided by institutions
  - standards
  - availability
- Pooling resources
- Simplified access routes for students during specified times
- Flexible business model institutions can pick and mix

# Choices for funding

- Each participating institution to contribute, or:
- Secure external funding (preferred)
  - application submitted for £45,000 to the IPO Fast Forward Competition
  - consideration of application for a JISC Learning and Teaching Innovation Grant
- Institutional support critical

### Scope

#### In scope

- Creation of shared first line virtual enquiry services,
  - Main focus will be library services but
  - Other front facing student services can be incorporated where appropriate within individual institutions.
- Development of referral processes, to include referral from shared service to individual institution
- Configuration of helpdesk technology
- *Mapping* of all services including virtual and face-to-face
- Customisation for each institution and possible scope for standardisation will be explored

#### Out of scope

• Delivery of face-to-face enquiry services

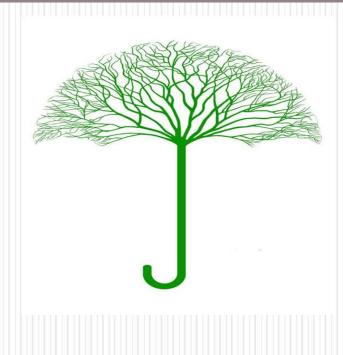
# **Success Measures**

- Creation of dataset of Virtual Enquiry Services costs and processes
- Shared virtual enquiry services have been piloted
- Process mapping completed
- Viable business model developed
- Reduced costs for enquiry services at institutional level
- NSS scores maintained/improved
- Student satisfaction evidenced by institutional survey comments

# **Other impacts**

- Health and Safety
- Equality and Diversity
- Intellectual Property
- VAT!
- National legislation and directives, and institutional policies will be accommodated.

### The Library of the North Project Strand 2: Technical Services and Procurement



# Current ideas

- Supporting challenges to publishers e.g. RLUK initiative
- Approach to small journal publisher or aggregator
- E-books
- Working with JISC

# E-books

- Aggregator model
  - Consortial access
  - Leverage for platform developments e.g. patron-led purchasing
- Individual publisher approach
  - Consortial access
- Library as middleman
  - Facilitation of publisher sales to students

# Questions